

Assessment, Planning and Monitoring Branch

# Reflecting on HPC 2024 and agreeing on the way forward for 2025

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HPC Steering Group  
09 July 2024





# HPC LIGHTENING



# HPC LIGHTENING – LESSONS LEARNED

Shorter documents can maintain quality & lighten process

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**Countries**

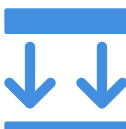
Produced HNRPs



44

**Days**

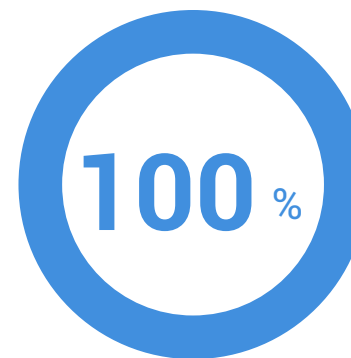
Saved on average for countries producing an HNRP



60%

**Shorter**

Documents on average (from 200 to 81)



HPC 2024  
documents

Disaggregated their data by age,  
gender and disability

# HPC LIGHTENING: PROPOSED NEXT STEPS

## Standardizing HNRPs + Lightening Other Aspects

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- **Documents:** Based on positive experiences, **HNRPs** will be the standard moving forward, with the option to 'break off' the 'HN' and 'RP' components of the document if needed.
- **Other aspects:** Lightening documents alone does NOT lighten the overall HPC – continue looking at other elements (most urgently needs assessment & analysis) to lighten moving forward.

02

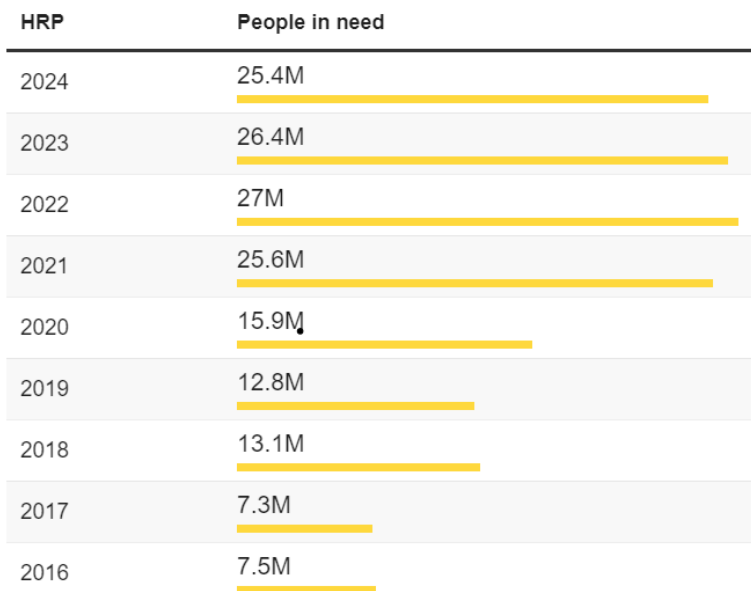
## NEEDS ASSESSMENT & ANALYSIS



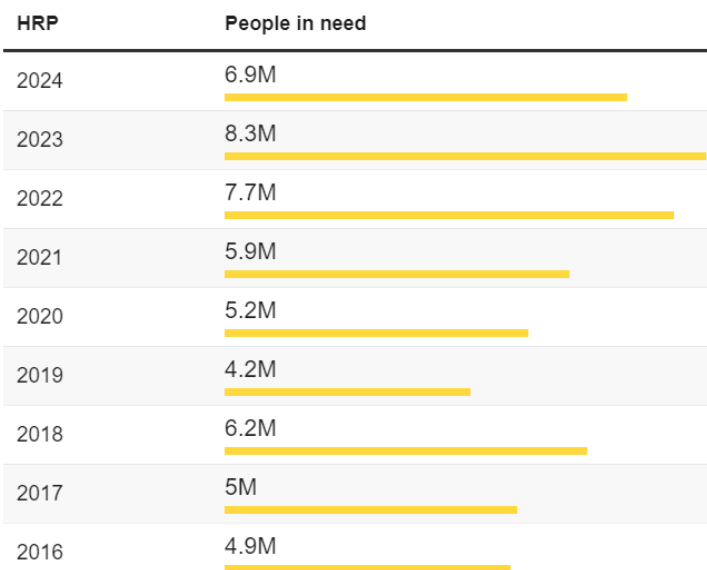
# NEEDS ASSESSMENT & ANALYSIS

Before we start – some history...

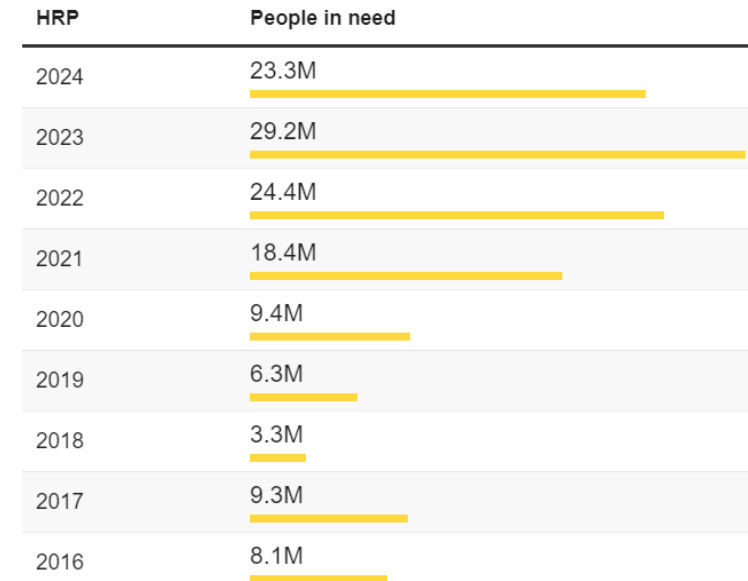
## Democratic Republic of the Congo



## Somalia



## Afghanistan

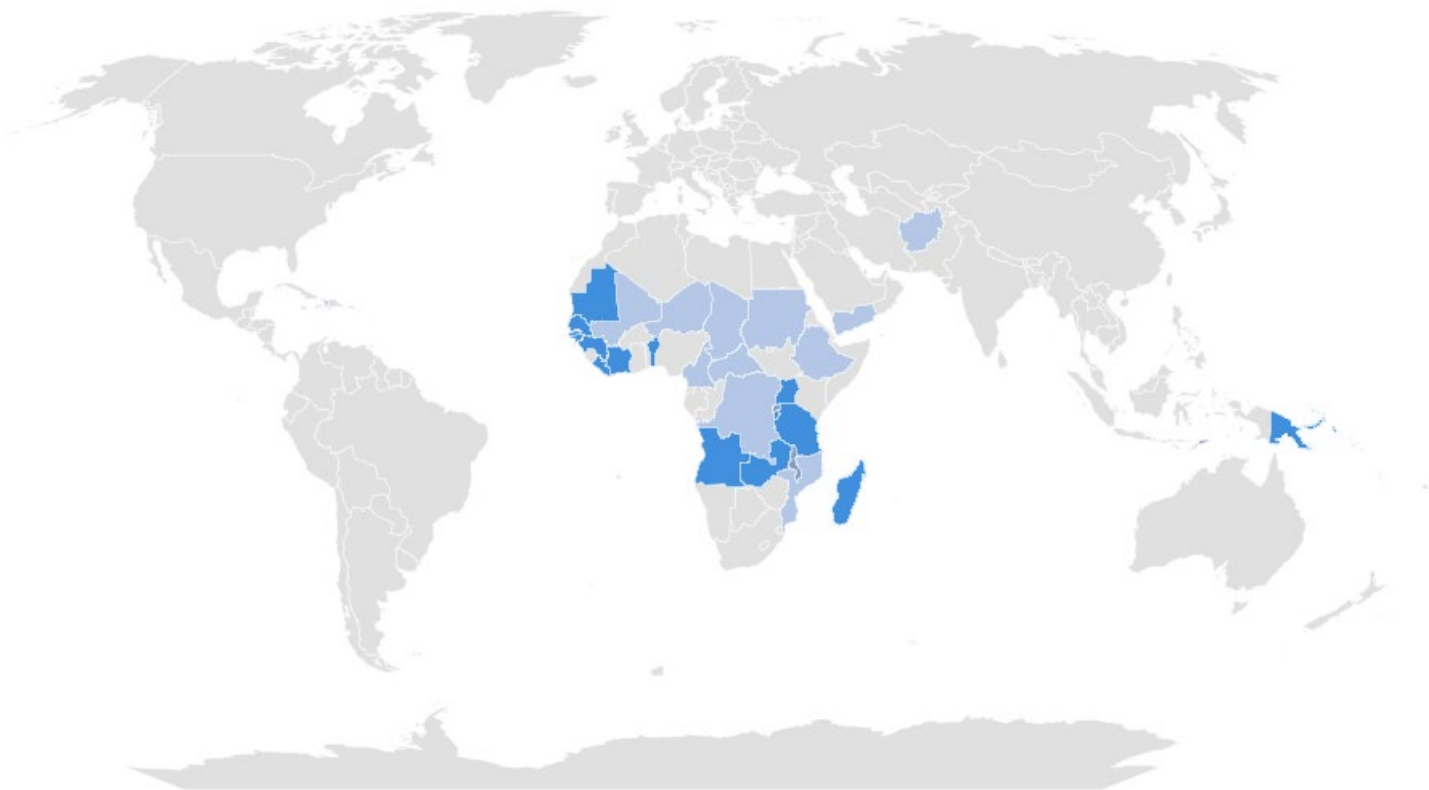


# NEEDS ASSESSMENT & ANALYSIS

Scope *across* countries – we count people in need in countries hit by crises

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Mapping of the 30 countries with the highest human impact of multidimensional poverty

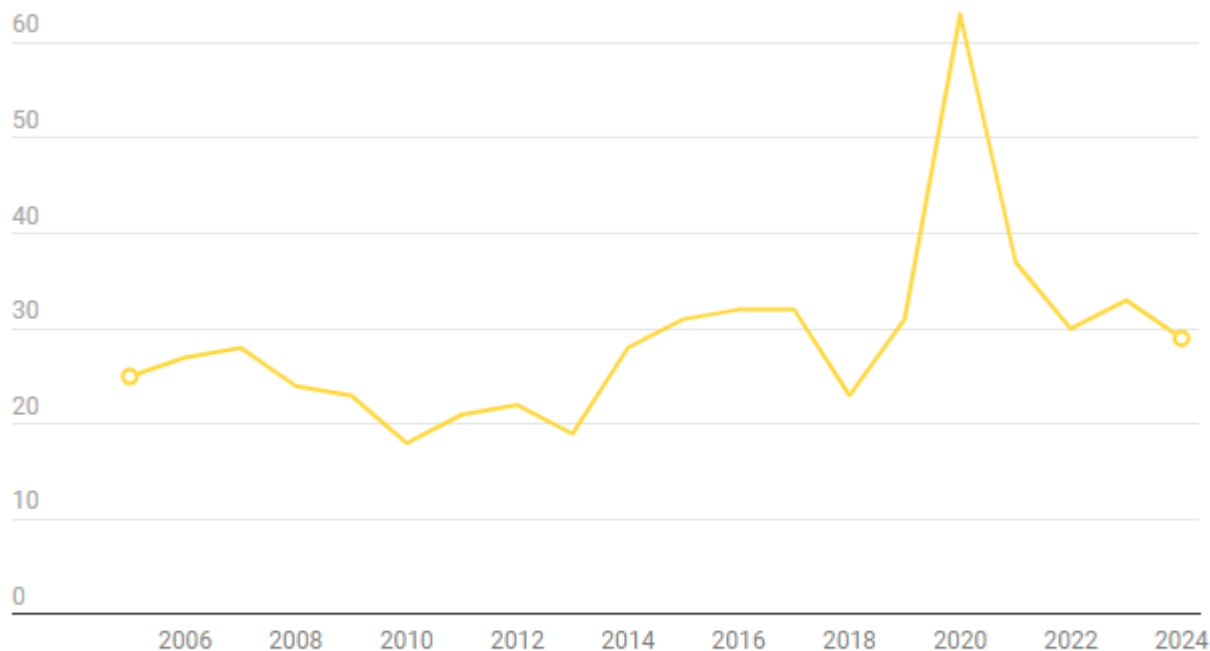


**Out of 30**  
**countries** with  
highest MDPI  
**18 countries**  
**(60%)**  
do not have an  
**HRP.**

# NEEDS ASSESSMENT & ANALYSIS

Scope *across* countries – we count people in need in countries hit by crises

Number of country plans over time



Line denotes the number of HRPs and Flash Appeals in a given year. Regional plans are excluded. For 2020, by year-end, there were in total 63 countries with an HRP and/or COVID-19 specific plans.

[Get the data](#)

**After the 2020  
COVID peak,  
we reviewed which  
countries  
should/shouldn't  
have HNOs/HRPs  
and went from  
**63 to 36  
country plans****



# NEEDS ASSESSMENT & ANALYSIS

Major drivers of People in Need (PiN) change between HPC 2023 & HPC 2024



Evolution of the humanitarian situation

Several countries saw **improvements in the situation**, e.g. Afghanistan (20% decrease in PiN), Somalia (16% decrease in PiN), Yemen (16% decrease in PiN)

Others saw an **escalation in needs**, which were reflected as an increase in their PiN e.g. Burkina Faso, Haiti, Niger, Myanmar



Changes in the scope of analysis

**Shock-based scope of analysis:** Several countries added a layer of shock-based analysis to determine the scope of their needs analysis (e.g. South Sudan, CAR, Mali, Mozambique, Chad, Ukraine)



JIAF 2.0 & methodological adjustments

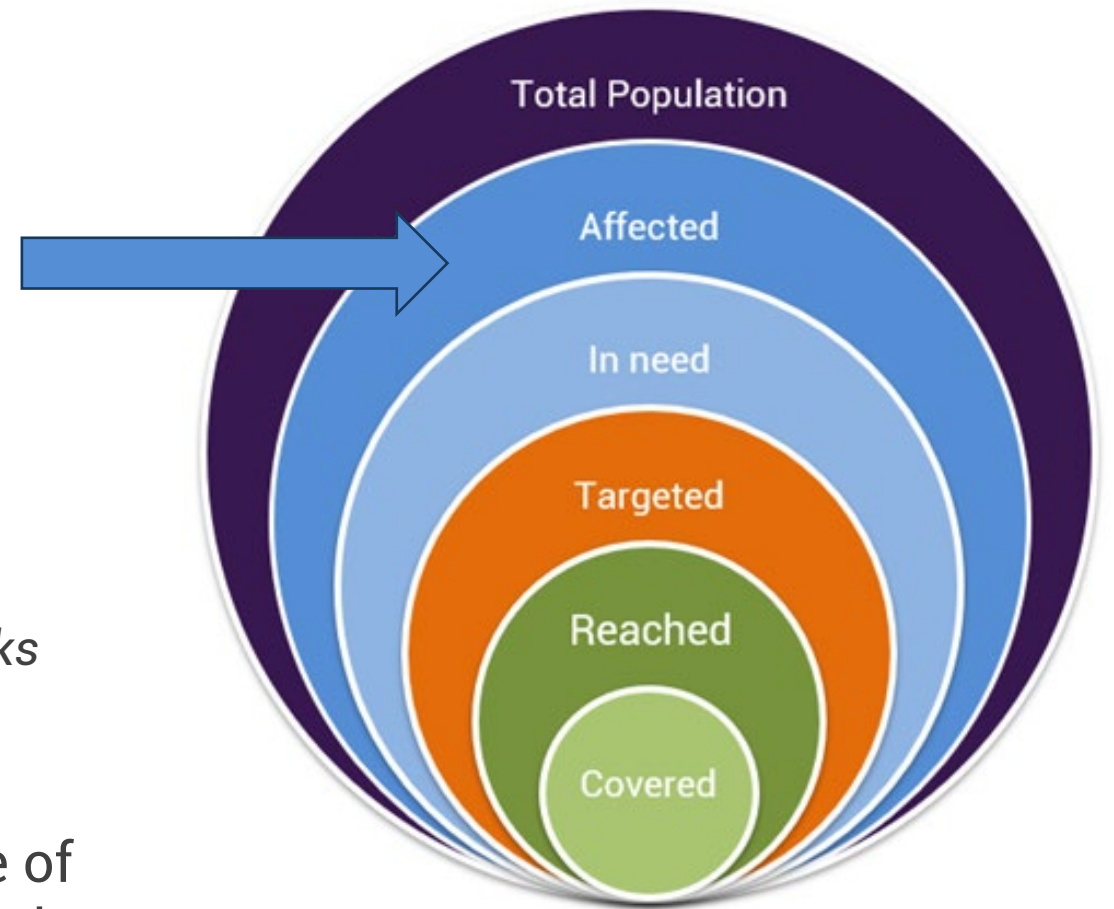
**Use of the 'flagging' system:** The JIAF 2.0 'flagging' system was used to scrutinize results, and in some instances (e.g. Ethiopia) this resulted in a reduction in PiN.

# NEEDS ANALYSIS

## Setting the scope: defining the crisis & people affected

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1. The JIAF has always included a step to set the **scope of analysis** BUT this has been applied differently across contexts.
2. **Key focus for HPC 2025:**
  - A. Analyze shocks in the country, incl.
    - *Nature and intensity*
    - *Geographic area affected*
    - *(if relevant) specific population groups affected*
    - *Overlap of different shocks & interaction of shocks over time*
  - B. Identify 'crisis-affected people'.
  - C. Request HCT agreement on proposed scope of analysis based on people affected by the crisis.





## RESPONSE PLANNING



# RESPONSE PLANNING

## Reflections on 2024 HPC Boundary-Setting

### Analysis of 2024 HPC approaches to boundary setting

	Target change 2023-2024	Reduced geographical boundaries	Tight targeting around pop. groups	Reduction of specific activities	How
Colombia	▲ +10%	●	●	●	HRP boundaries were geographically limited to 16 out of 32 departments – those with the highest PIN/severity and where reach of public services is most limited.
DR Congo	▼ -13%	●	●	●	HRP geographical boundaries set by a 'global severity score' (GSC) assigned at admin 3 level ('zones de gravité') that factors in: acute food insecurity, acute malnutrition, epidemics, population movements, and protection issues. HRP targets 197 areas with GSC 3 and above, and 70 areas with GSC 2 and a individual severity of 3 or above (for one of the five factors listed above). HRP targets specifically internally displaced persons, returnees, refugees, and vulnerable host communities.
El Salvador	▲ +2%	●	●	●	
Ethiopia	▼ -23%	●	●	●	
Guatemala	▲ +9%	●	●	●	
Haiti	▲ +14%	●	●	●	
Honduras	▼ -38%	●	●	●	The reduced geographical boundaries of the response may be a result of efforts to limit the geographical scope of the needs analysis.
Mali	▼ -28%	●	●	●	HCT decided to drop strategic objective centered on resilience and emergency preparedness. Tighter targeting of host populations was applied for large urban areas with a population of over 500,000 – the

### Three main types of boundary-setting in HPC 2024

- **Most common -**
  - **Defining who & where would be targeted based on geographic severity** (utilizing JIAF) – 10 out of 25 HRPs utilized this.
  - **Defining what would be done by limiting types of activities** (11 out of 25).
- **Least common -** defining specific people/groups to be targeted based on specific considerations (6 out of 25). *NOTE: This could change when PIN/severity is re-introduced.*

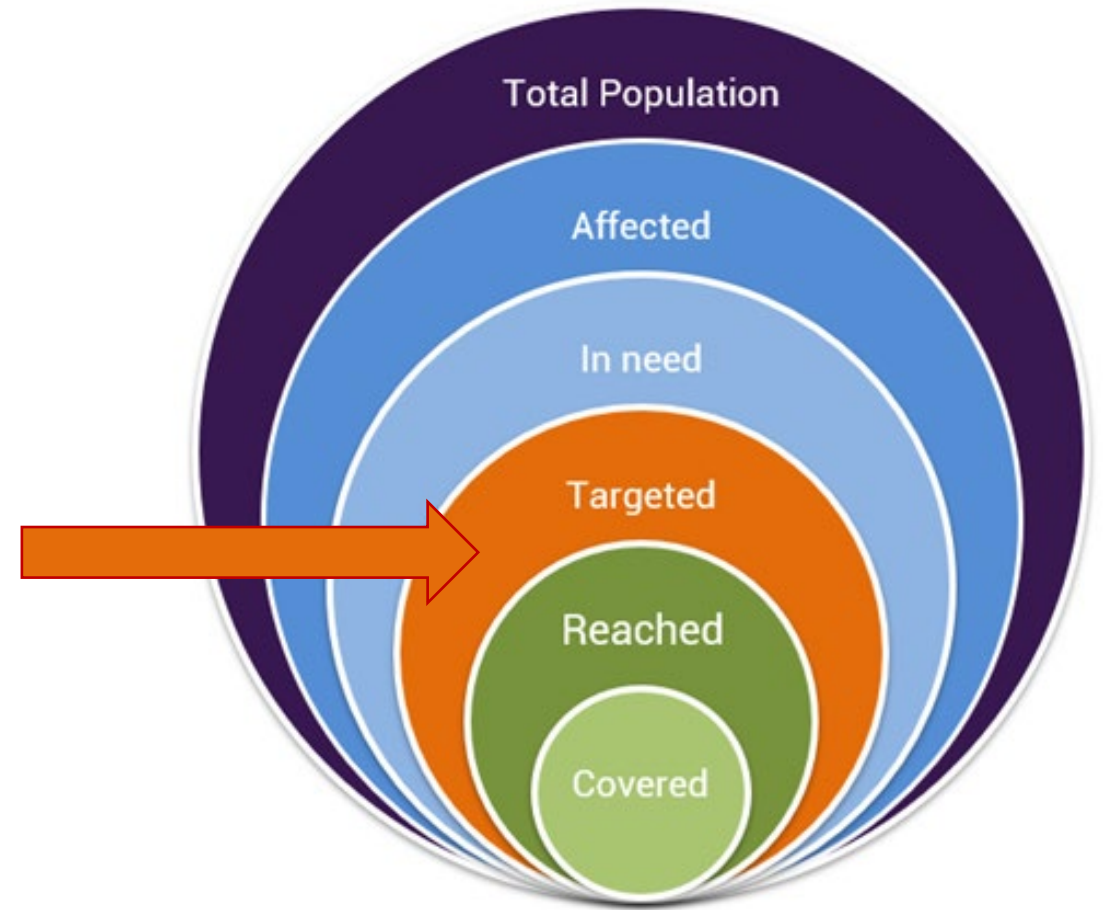
# RESPONSE PLANNING

## Reflections on 2024 HPC Boundary-Setting

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### Reclarify the concept and promote consistency for 2025:

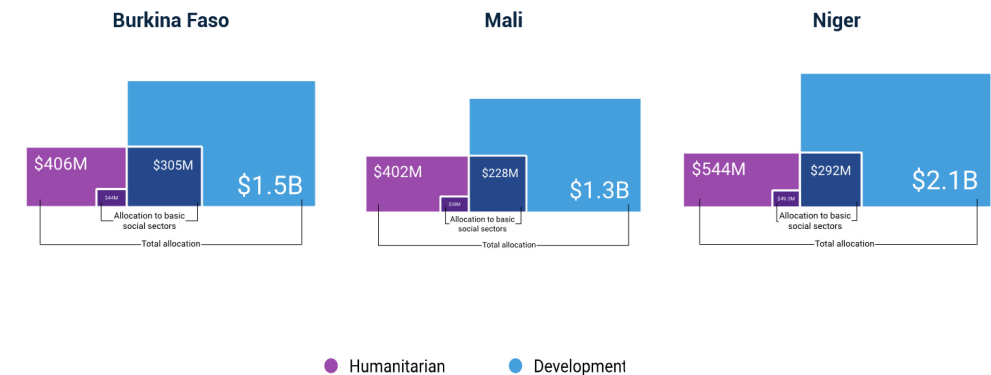
- Undertake a “reality check” on humanitarian capacity to deliver in the country, looking at capacity of partners and past delivery.
- Define “who and where” the response should focus on, based primarily on the severity of needs.
- Define “what” humanitarian will deliver under the appeal, based on people’s own priorities and complementarity with other planning frameworks and funding/financing channels.



# RESPONSE PLANNING

## Stepping-up our engagement with development actors

- **Being clear in HNRPs** on what communities have requested and what humanitarians can/cannot do vs what others need to take forward.
- **Engaging with DCO** on complementarity between HNRPs and UNSDCF's (*NOTE: the absence of a framework that reflects NGOs' development activities means this is incomplete*).
- **Influencing IFI/MDB actions**, particularly re: delivery of "essential services" and social protection in estranged settings.
- **Advocating with donors** re: human consequences of development suspensions/bans.



Analysis of development and humanitarian funding by OCHA ROWCA